

Policies and Procedures

August, 2023

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Mission Statement & Strategic Plan 2021-2024

NYSACAC Vision Statement

NYSACAC is at the forefront of providing professional development and leadership opportunities in college admission counseling.

NYSACAC Mission Statement

The NYSACAC mission statement outlines our commitment to the professionals and students of New York State. NYSACAC is committed to:

- Develop and strengthen the professional practices and networks of those who provide the information and counseling.
- Promote access, equity, and success in post-secondary education.
- Support the professionals who service the students and families in the transition to post-secondary education.
- Promote high professional standards that foster ethical and social responsibilities.

Strategic Goals 2021-2024

- 1. <u>Membership and Leadership</u>: NYSACAC will demonstrate the value and benefit of NYSACAC, build pathways for leadership opportunities, and increase membership across New York State.
 - NYSACAC will strive to recruit and build a diverse executive board and membership that represents the demographics and diversity of New York State.
 - NYSACAC will promote antiracist education for its leaders and members.
 - NYSACAC will increase membership and engagement by recruiting and mentoring professionals from underrepresented areas of our membership.
- 2. <u>Advocacy</u>: NYSACAC will advocate at the local, state, and federal level for counseling and access to higher education on behalf of all students, including those who are underserved, underrepresented or have unique needs.
 - NYSACAC will provide relevant information and updates concerning local, state, and federal policy in the best interest of our professional responsibilities and the students we serve
 - NYSACAC will also advance the membership opportunities for advocacy regarding policy areas of interest.
- 3. <u>Access and Success</u>: NYSACAC will continue to be a leader in promoting and ensuring access and success for all students seeking post-secondary opportunities.
 - NYSACAC will focus on educational programming to prepare our members to serve students from underrepresented populations in higher education.

- Periodically survey our membership to identify interest and opportunities for programming and professional development.
- Continue to identify and incorporate all methods of technology to provide additional access points to our membership for professional development.
- 4. <u>Exposure</u>: NYSACAC will continue to define and promote its brand, developing effective marketing and communication strategies to support our vision and mission.
 - Promote our organizational offerings to internal and external audiences through websites, newsletter, email outreach and social media.
 - Develop relationships with regional and statewide organizations and companies that align and/or complement our affiliate to enhance opportunities for members.
 - Increase constituent's understanding of the benefit of membership to NYSACAC.
- 5. <u>Organizational Effectiveness</u>: NYSACAC will maintain fiduciary responsibility while identifying strategic ways to advance our vision and mission.
 - Strive to present and approve an annual balanced budget.
 - Continuously seek out new revenue streams, including grant opportunities, that appropriately align with our mission and vision.
 - Update Policies and Procedures as needed.
 - Promote data transparency and utilize organizational data to make informed decisions and to pursue grant opportunities.

NYSACAC Executive Board

The Executive Board meets at least four times a year and all voting members are expected to attend these meetings and provide any information as necessary regarding their area of representation. The Board typically meets at the sites of the NYSACAC annual spring conference (June) and either virtually or in-person throughout NYSACAC during the academic year. In addition, a Leadership Retreat is conducted each summer to orient new leaders and to set organizational goals for the year. A second retreat is held in December to evaluate the progress of the Board and committees, and to review our plans for upcoming events and initiatives.

Expenses are usually assumed by the officer and their employer. These expenses may include transportation, meals, and lodging.

Executive Director

President

Contact: president@nysacac.org

This role in the governance structure involves leadership at both the state and national levels. The President assumes leadership for the state association and serves as the primary liaison to National Association for College Admission Counseling (NACAC). In addition to the

responsibilities listed below, the President is a member of the Affiliate President's Council (APC), a body composed of Presidents, Immediate Past Presidents, and Presidents-Elect for the state and regional associations. The Affiliate President's Council typically meets in person twice annually for leadership development and related activities. There are virtual meetings and trainings that take place throughout the year. The term of office for the President is one year. A summary of the duties of President is as follows:

- 1. Call and preside over all meetings of the Association and the Executive Board.
- 2. Prepare and distribute a written agenda for all meetings.
- 3. Upon assuming the office of President, in consultation with VPs as applicable, appoint standing committee co-chairs of the Association as needed for term succession and/or to fill interim terms for vacated positions. Co-chair terms are three years except for any vacated interim terms. An interim term occurs if a co-chair resigns before fulfilling their term. In the case of interim appointments of 12 months or fewer, the appointed co-chair will have the opportunity to be considered for a new appointment based on performance review with the incoming President and respective VP.
- 4. Serve as an ex-officio member of all committees.
- 5. Review and execute all contracts in consultation with the Immediate Past President, President-Elect, Secretary, and attorney.
- 6. Assume such other responsibilities as directed by the Executive Board.
- 7. Plan and lead the annual Executive Board Leadership retreats held each summer and winter to orient new leaders and to set goals for the year.
- Compile and distribute an annual report to the membership. The report should be made at the General Membership meeting of the annual conference in June. Minutes of the meeting shall be made available to the membership.
- 9. Every three years as scheduled, review and update the Strategic Plan, vision and mission statements, and governance structure with Immediate Past President and President-Elect.
- 10. Assume the role of Immediate Past President at the conclusion of the term of President.

Service as President of NYSACAC is an honor and a great responsibility. The rewards of service to the Association are tremendous as the President meets members from across the State and represents NYSACAC at the national level. The President provides the vision and leadership necessary to meet the professional needs of members throughout the state and carry the membership forward.

President-Elect

Contact: president.elect@nysacac.org

This role in the governance structure involves leadership at both the state and national levels. The President-Elect is responsible for the planning of the annual conference, and for providing regular updates to the membership and executive board. The President-Elect is a member of

the Affiliate President's Council (APC), a body composed of Presidents, Immediate Past Presidents, and Presidents-Elect for the state and regional associations. The Affiliate President's Council typically in person meets twice annually for leadership development and related activities. There are a virtual meetings and trainings that take place throughout the year. The term of office for President-Elect is one year. A summary of the duties of President-Elect is as follows:

- Serve as chair of the planning committee for the annual NYSACAC Conference.
 Responsible for regular meetings of the planning committee to oversee the necessary
 preparations for the conference. Meet regularly with the on-site coordinator.
 Responsible for: selecting a keynote speaker, organizing the conference's closing
 event/s, approving social events, workshops, and all conference related activities.
- Oversee the Coming Together Committee as part of the Annual Conference planning process and update the Executive Board in coordination with the Coming Together Committee Co-Chairs.
- 3. Report on conference updates to the NYSACAC Executive Board.
- 4. Report to NYSACAC members at the two annual general membership meetings.
- 5. Update NYSACAC members about conference activities via the NYSACAC Newsletter.
- 6. Assume the Office of the President in their absence or resignation at all official functions of the Association.
- 7. Assume the office of President at the conclusion of the term of President-Elect.
- 8. Serve on the NACAC Affiliate Presidents Council.
- 9. Attend the NACAC Conference and other required meetings.
- 10. Assume other responsibilities as directed by the President.
- 11. Every three years as scheduled, review and update the Strategic Plan, vision and mission statements, and governance structure with Immediate Past President and President.

Serving the Association in the role of President-Elect is challenging and rewarding. It is a time for honing leadership skills in preparation for assuming the position of President. The President-Elect acts as a liaison to the membership regarding critical issues and in planning the annual State conference. This task commands leadership and the ability to work closely with the Steering Committee and the membership in a true team spirit.

<u>Immediate Past President & Chief Representative</u>

Immediate Past President

Contact: past.president@nysacac.org

This role in the governance structure involves leadership at both the state and national levels, as the Immediate Past President is an active member of the Executive Board. The expertise of this individual is utilized in an advisory capacity by the Board and in particular by the President. The Immediate Past President is also the Chief Representative. The Immediate Past President is a member of the Affiliate President's Council (APC), a body composed of Presidents, Immediate Past Presidents and Presidents-Elect for the state and regional associations. The

President's Council meets in person twice annually for leadership development and related activities. There are a number of virtual meetings and trainings that take place throughout the year. The term of office for the Immediate Past President is one year. A summary of the duties of the Immediate Past President is as follows:

- 1. Chair the Nominating and Awards Committee and fill any current vacancies through the appointment of active voting members of NYSACAC.
- 2. Certify that all Regional Representatives are members in good standing of NYSACAC.
- 3. Serve as a resource and advisor to the President.
- 4. Coordinate the annual review of Bylaws with the President, President-Elect, Vice Presidents, Secretary and Executive Director for approval by the Executive Board prior to the June General Membership Meeting.
- 5. Coordinate the annual review of the Policies and Procedures Manual with the President, President-Elect, Vice Presidents, Secretary and Executive Director for approval by the Executive Board prior to the annual conference.
- 6. Serve as Chief Representative for NYSACAC for a period of one year.
- 7. Every three years as scheduled, review and update the Strategic Plan, vision and mission statements, and governance structure with the President, President-Elect, Vice Presidents, Secretary, and Executive Director.

Serving the Association as Immediate Past President is a critical role. This person has developed, completed, or perhaps just initiated new endeavors for the organization, and through the previous roles as President-Elect and President, can serve as a key mentor to the entire organization. This knowledge and experience can help direct the organization as the current President brings energy and direction to its members.

Chief Representative

This role in the governance structure involves leadership and advocacy. The Chief Representative is responsible for leading the Regional Representatives in their responsibilities as liaisons between the members in their respective region and the Executive Board.

A summary of the duties is as follows:

- 1. Attendance at NYSACAC Executive Board Meetings.
- 2. Attendance and participation in the NYSACAC Annual Spring Conference.
- 3. Attendance at some of the regional forums.
- 4. Submit a report at each Executive Board meeting detailing the activities of the Regional Representatives.
- 5. Participating in all the required APC meetings as determined by NACAC.

Vice President for Communications

Contact: vp.communications@nysacac.org

This role in the governance structure involves duties primarily at the state level; however, it oversees the multimedia representation of the association which impacts the association at both the state and national levels. The term of office for Vice President for Communications is three years. A summary of the duties of this position is as follows:

The Vice President for Communications shall:

- Coordinate the work of the Newsletter Committee, Technology Committee, and the Media and Marketing Committee as well as any related ad hoc and interim committees assigned by the President.
- 2. Serve as the primary liaison to all NYSACAC publications and marketing initiatives, except those associated with the Annual Conference and Membership Meeting.
- 3. Serve as an ex-officio member of the committees.
- 4. Submit reports to the Secretary prior to board meetings as determined by the yearly board calendar.
- 5. Maintain an updated policies & procedures manual that details important responsibilities required each month for the full fiscal year.
- 6. Ensure appropriate coverage during vacation time in order for the Association to continue its work without interruption.

Vice President for Finance

Contact: vp.finance@nysacac.org

This role in the governance structure involves duties primarily at the state level; however, the effects of this position encompass significant fiduciary responsibility, impacting the Association at both the state and national levels. The Vice President for Finance conducts and monitors all financial transactions within the Association. The term of office for Vice President for Finance is two years after a year as the Vice President of Finance-Elect, for a total of three years of service. A summary of the duties of this position is as follows:

- 1. Coordinate the work of the College Fairs, Membership, Finance, and Scholarship Committees. Be responsible for the funds of the Association.
- 2. Be responsible for payments of all bills of the Association.
- 3. Chair the Finance Committee and help prepare and oversee the annual budget of the Association.
- 4. Coordinate the preparation of budget proposals and other funding requests for the committees and present them to the Executive Board.
- 5. Report on the financial status of the Association at the annual conference General Membership Meeting as per Article III section 6 of the Bylaws.

- 6. Present budget projections at the conclusion of the fiscal year for the following year.
- 7. As possible and required, schedule and assist with a financial audit of the Association every three (3) years.
- 8. Serve the first year of the term as "Vice President for Finance-Elect," and attend all meetings with the Vice President for Finance, as a non-voting member.
- 9. Automatically become the Vice President for Finance in the second year of office and assume all the responsibilities of the position.
- 10. Serve as the Vice President for Finance in the third year of office, and during that year provide training for a new Vice President for Finance-Elect.
- 11. Serve as an ex-officio member of aforementioned committees.
- 12. Review and update Fiscal Policies Manual annually.
- 13. Submit reports to the Secretary prior to board meetings as determined by the yearly board calendar.
- 14. Maintain an updated policies & procedures manual that details important responsibilities required each month for the full fiscal year.
- 15. Ensure appropriate coverage during vacation time for the Association to continue its work without interruption.

Vice President for Finance-Elect

This one-year position is to train and learn from the Vice President for Finance, in order to assume that position at the conclusion of the year term. The term of office for Vice President for Finance-Elect is one year. A summary of the duties of this position is as follows:

- Assume the office of Vice President for Finance upon the expiration of the Vice President for Finance's term or for the remainder of the Vice President for Finance's term if the Vice President for Finance is unable or unwilling to complete their term.
- 2. Prepare to assume the duties of the Vice President for Finance.
- 3. Assist with the monitoring of all financial transactions within the association.
- 4. Help to oversee the work of the committees, especially the College Fairs committee.

Vice President for Inclusion, Access, Success

Contact: vp.ias@nysacac.org

This role in the governance structure involves leadership, communication skills, flexibility, and creativity. This Vice President serves as a liaison between the committee chairs and the Executive Board, advocating and soliciting the Board's assistance when necessary. Service as the Vice President for Inclusion, Access & Success provides significant opportunities for growth and exposure, both within, and outside the Association. This position enables the individual to work with many populations, including our members, committee chairs, the Executive Board, and leaders from State and Regional Associations across the country. The term of office is three years. A summary of the duties is as follows:

- Coordinate the work of the Government Relations Committee, Camp College Committee, and the Community Based Organization (CBO) and Opportunity Program Committee.
- 2. Serve as a voice for the priorities of inclusion, access, success, and legislative initiatives which represent the needs of the membership and the students they serve
- 3. Coordinate the preparation of budget proposals and other funding requests for the individual committees and present them to the Executive Board.
- 4. Serve as an ex-officio member of aforementioned committees.
- 5. Submit reports to the Secretary prior to board meetings as determined by the yearly board calendar.
- 6. Maintain an updated policies & procedures manual that details important responsibilities required each month for the full fiscal year.
- 7. Ensure appropriate coverage during vacation time in order for the Association to continue its work without interruption.

<u>Vice President for Professional Development</u>

Contact: vp.professional@nysacac.org

This role in the governance structure involves leadership, communication skills, flexibility, and creativity. This Vice President also serves as a liaison between the committee chairs and the Executive Board, advocating and soliciting the Board's assistance when necessary. The term of office is three years. A summary of the duties is as follows:

- Coordinate the work of the Professional Development Committee; School, College and CBO Relations Committee, the Summer Institute Committee, and Winter Institute Committee, as well as any related ad hoc and interim committees assigned by the President except those associated with the Annual Membership Meeting.
- 2. Coordinate the preparation of budget proposals and other funding requests for individual committees and present the same to the Executive Board.
- 3. Serve as an ex-officio member of the aforementioned committees.
- Assess the site of any program where a host site is involved. This includes, but is not limited to Summer Institute, Winter Institute, Professional Development Forums and Student Leaders in Admission.
- 5. Assess efficacy of in-person and virtual programs through participant surveys.
- 6. Submit reports to the Secretary prior to board meetings as determined by the yearly board calendar.
- 7. Maintain an updated policies & procedures manual that details important responsibilities required each month for the full fiscal year.
- 8. Ensure appropriate coverage during vacation time for the Association to continue its work without interruption.

Secretary

Contact: secretary@nysacac.org

This role in the governance structure involves duties primarily at the state level and is one of consistent service to its members. Due to the importance of archiving all documents of the Association, the Secretary must pay close attention to detail, be thorough and consistent, and attend all scheduled meetings. The term of office for Secretary is two years. A summary of the duties of Secretary is as follows:

- 1. Maintain the recorded history of the Association including all pertinent printed materials.
- 2. Record, maintain and distribute the minutes of the general membership meetings to the full membership.
- 3. Record, maintain and distribute the minutes of the Executive Board meetings to the Executive Board.
- 4. Perform such other duties as directed by the president.
- 5. In emergency situations, the Secretary is part of the decision-making team along with the President, Immediate Past President, and President-Elect.
- 6. At every Executive Board meeting, provide an update on SIG activities, plans and, keep a calendar of SIG events.

College and Secondary Regional Representatives

As elected officers of the NYSACAC Executive Board, Regional Representatives help perform the business of the Association, and they provide resources for the larger regional constituency of members. Regional Representatives are voting members of the Executive Board.

Upon written 90-day advanced request and only when possible, NYSACAC may reimburse travel for Regional Representatives to attend NYSACAC business meetings that require their attendance.

The term of office is three years, and Regional Representatives must be active voting members of NYSACAC. The commitment as described is as follows:

- 1. Attendance at NYSACAC Executive Board Meetings
- 2. Attendance and participation in the NYSACAC Annual Conference
- 3. Attendance at some of the Regional Forums, with the primary focus on their region
- 4. With the exception of those who work remotely, or are regionally based, members must represent the region their institution resides in. Remote employees may represent and vote in the region they reside. Members are eligible to vote in the same region they are eligible to represent.

- 5. Acting as a resource for NYSACAC committees
- 6. The term of service is 3 years, except in the inaugural election year when some terms will be two years to avoid all Representatives rolling off at the same time. In the inaugural year, half the secondary and half the college representatives will serve a term of two years with the allocation of said representatives being evenly distributed across regions with vacancies. In any region, only two Representatives may hold the position at any time. If due to the transition from Delegates to Representatives a region has no vacancy, the elected members will serve their term and Representatives will be elected to that region in the next cycle and the terms will be staggered as detailed previously.
- 7. Serve as the liaison to the region they were elected to represent and the Executive Board.
- 8. Prior to each Executive Board Meeting, and in coordination with the other Regional Representative from their assigned region, submit a report to the Chief Representative and Secretary.
- 9. Meet as needed with the Chief Representative
- 10. Participate in all required voting and discussion sessions of NYSACAC.
- 11. Host two town hall meetings, in-person or virtually, with constituents from your region and send a written report to the Chief Representative within one week after the meetings. Regional Representatives will host 2 town hall meetings per year, for a total of 6 town hall meetings during their term of service.
- 12. Establish connections with local counseling associations, CBOs, independent counselors, and graduate programs for school counseling and higher education. The goal is to find areas NYSACAC can collaborate and support these populations and potentially grow our membership as a result.
- 13. Submit one newsletter article each year during your term of service.
- 14. Regional Representatives are elected by NYSACAC members in the respective region.
- 15. No more than one Representative can be elected from the same institution at any time.
- 16. In the case of a vacant position, the Immediate Past President, in consultation with the President and President-Elect, will appoint a member from that region to fulfill the term of service.

Camp College Committee

Contact: camp.college@nysacac.org

The charge of the Camp College Committee is to support NYSACAC in promoting inclusion, access, and success in post-secondary education for students through participation in college preparatory camps.

Responsibilities of the Co-Chairs

- Recruit committee members throughout the year.
- Plan and coordinate two annual summer Camp College programs.
- Plan other programs as appropriate regarding college readiness during the school

year.

- Maintain the NYSACAC website focusing on Camp College.
- Submit reports to respective VP prior to board meetings as determined by the yearly board calendar.
- Oversee all subcommittees for Camp College.

Subcommittees and Responsibilities

- Maintain and update policies & procedures detailing important items that need to be accomplished each month throughout the year.
- Communications and Data This sub-committee will create or update all communications needed for Camp College. It will also manage social media and email accounts. They will also create, distribute, and collect data for post-camp surveys for students and mentors. Both quantitative and qualitative data will be maintained for any future NYSACAC grant submissions.
- Training & Curriculum This sub-committee will be responsible for the workshops and the updating of the Camp College student materials.
- Donations, Grants, and Fundraising This sub-committee will seek funding and donated items through NYSACAC grant writing, outreach to companies for donations, and outreach to NYSACAC membership for donations and sponsorships in coordination with the VP for Finance.

CBO and Opportunity Program Committee

Contact: cbo@nysacac.org

The charge of this committee is to provide programming and outreach to members and their students. The co-chairs serve as the primary representatives for CBO and Opportunity Program counselors throughout New York State.

Responsibilities of the Committee

- Update the directory of statewide CBOs each fall.
- Work towards having representation from the entire state on the committee.
- Work with the membership committee to increase NYSACAC membership through CBO and Opportunity Program representation including recruitment through.
 related associations and programs in New York State.
- Submit a session proposal for the annual NYSACAC conference about understanding CBOs and how to recruit students from CBOs.
- Encourage CBO staff members to become involved in other NYSACAC committees.
- Collaborate with NYS regional associations to offer a focused college fair for middle and high school students and possibly have a forum for professionals to exchange information with admission representatives.
- Survey CBO and Opportunity Program members about their needs from NYSACAC.

- Develop best practices for CBO and Opportunity program college advisers to follow when working with students/schools.
- Submit articles to the NYSACAC newsletter.
- Submit reports to respective VP prior to board meetings as determined by the yearly board calendar.

College Fair Committee

Contact: college.fairs@nysacac.org

The charge of the College Fair Committee is to coordinate information about college fairs within New York State and to plan and execute NYSACAC college fairs.

Responsibilities:

- Coordinate NYSACAC-sponsored college fairs via virtual and/or in-person platforms, as appropriate and cost-effective
 - Organize advertising of college fair information including location/platform, fees, and directions
 - Every 2-3 years survey the membership to determine any additional fairs or changes to existing ones and provide timely communication to the Executive Board about the results.
- Assist with the coordination of any NACAC-sponsored college fairs in New York State.
- Submit reports to respective VP prior to board meetings as determined by the yearly board calendar.
- Determine the most cost-effective and efficient means to publicize events and coordinate with Executive Director and the VP for Finance and VP for Communications

Coming Together Committee

Contact: coming.together@nysacac.org

Charge

The charge of the Coming Together Committee is to plan and execute the Coming Together Conference (CTC) as part of the annual conference. The goal of CTC is to create a safe space where professionals from colleges, high schools, and community-based organizations (CBOs) engage in critical conversations to propel our practice of equity, access, and success in secondary and post-secondary education.

Responsibilities of the Chair/Co-Chairs:

- Recruit diverse committee members, including but not limited to race, gender, geography, job function, etc.
- Organize monthly meetings of the committee.
- Oversee issues relating to recruitment and advocacy within the committee.
- Develop goals and a strategic plan for the committee and CTC.
- Keep abreast of policies and programs at the national level and incorporate them when appropriate.
- Submit reports to the President-Elect prior to board meetings as determined by

- the yearly board calendar.
- Maintain and update detailed policies and procedures that include a list of important items that need to be taken care of each month.

Finance Committee

Contact: vp.finance@nysacac.org

Charge

The Finance Committee reviews the income, expenses, and budget for the association under the leadership of the Vice-President for Finance as Chair of the committee.

- Committee members are: Immediate Past President, President, President-Elect, Immediate
 Past Vice President for Finance, Vice President for
 Finance-Elect (if applicable), Secretary, (2) College Representatives, (3) Secondary (High
 School/CBO) Representatives, and Executive Director (ex oficio). All committee members
 must be current members of NYSACAC.
- Members serve in a consulting role to the Vice President for Finance and Finance Elect, with their primary focus being budget considerations and fiscal policies.
- The term of service is two years.
- Maintain and update detailed policies and procedures that include a list of important items that need to be taken care of each month.

Government Relations Committee

Contact: government.relations@nysacac.org

Charge

The charge of the Government Relations Committee is to support NYSACAC in promoting access and equity in post-secondary education through participation in legislative activities and updates. Members must be knowledgeable regarding such issues and must educate the organization as well as communicate the importance of being proactive in this arena.

Responsibilities of the Co-Chairs

- Recruit committee members at the annual conference and throughout the year.
- Plan and coordinate the Legislative Advocacy Day (LAD) Program in New York State.
- Coordinate and organize the Legislative Session at the NYSACAC annual conference.
- Submit articles regarding the Legislative Forum for the issues of the newsletter prior to Legislative Advocacy Day and the NYSACAC annual conference, and other issues as necessary.
- Maintain a portion of the NYSACAC website focusing on legislative issues.
- Submit reports to respective VP prior to board meetings as determined by the yearly board calendar.

 Maintain and update detailed policies and procedures that include a list of important items that need to be taken care of each month.

Responsibilities of Committee Members

- Attend meetings and participate in conference calls and discussion groups.
- Attend the NYSACAC Legislative Advocacy Day in Albany.
- · Complete projects as assigned.
- Take an active role in promoting the committee.
- Represent NYSACAC's priorities for members' work with students in public forums.
- Provide any updates or legislative information of interest to co-chairs.

Media and Marketing Committee

Contact: marketing@nysacac.org

NYSACAC Style Guide

NYSACAC Social Media Policy

Charge

The charge of the Media and Marketing Committee is to promote awareness of NYSACAC and assist other committees with communications and public relations techniques.

Responsibilities of the Chair/Co-Chairs

- Prepare print and electronic marketing materials (brochures, logos, posters, e-advertisements, etc.) to promote awareness of NYSACAC and counseling and admissions as a profession. Review and update materials regularly.
- Act in an advisory capacity for each committee on public relations techniques
- Develop a communication plan and calendar each year.
- Create/edit/send all emails to the general membership/public.
- Identify innovative and effective marketing, branding, outreach, recruitment, communication methods and media.
- Promote visibility in the NACAC bulletin.
- Maintain and monitor the NYSACAC social media accounts.
- Maintain and monitor the Association website in coordination with Presidents,
 Vice Presidents, Secretary, Regional Representatives and Co-Chairs.
- Submit reports to respective VP prior to board meetings as determined by the yearly board calendar.
- Maintain and update detailed policies and procedures that include a list
 of important items that need to be taken care of each month, including
 the style guide and social media policy.

Membership Relations Committee

Contact: membership@nsyacac.org

Charge

The charge of the Membership Relations Committee is to recruit, enroll, and track NYSACAC members, as well as publish the information through a directory.

Responsibilities of the Chair/Co-Chairs

- Recruit members for the Membership Relations Committee.
- Organize meetings for the Membership Relations Committee.
- Recruit and enroll NYSACAC members from previous renewal information, sending renewal reminders, and membership acknowledgement.
- Communicate with the membership via the Newsletter at least once a year.
- Obtain current NACAC membership list for New York State and encourage non-members to join NYSACAC.
- Create and disseminate (every other year) a map comprised of all college members of NYSACAC.
- Assist with selecting and submitting Membership Spotlight honorees to be sent to the Newsletter Committee.
- Preserve and disaggregate data recording membership for future use (recruitment, grant writing, needs analysis, etc.)
- Submit reports to respective VP prior to board meetings as determined by the yearly board calendar.
- Maintain and update detailed policies and procedures that include a list of important items that need to be taken care of each month.
- Maintain the NYSACAC web pages and forms related to Membership, coordinating with the technology committee as needed.

Responsibilities of Committee Members

- Consist of the Membership Relations Chairs and at least two at large members of NYSACAC.
- Be responsible for the recruitment and enrollment of members in NYSACAC.
- Assist in revising, updating, publishing, and disseminating the membership directory.

Newsletter Committee

Contact: newsletter@nysacac.org

Charge

The charge of the Newsletter Committee is to produce three newsletters posted to the NYSACAC website annually. The NYSACAC Newsletter contains information that reflects the issues and needs of high school and college counselors. Its purpose is to disseminate important

information to NYSACAC members, to facilitate ongoing interaction between members, and to provide a forum to share ideas, research, and insights. Visit here to view our newsletter!

Article Submissions

Articles submitted for consideration for publication should be concise. Articles may be edited for content. Please include contact information of persons mentioned in articles, as well as the contact information of person(s) submitting articles. Submission deadlines are as follows: early October, mid-January, and early May. Email submissions to newsletter@nysacac.org.

Photo Submissions

Electronic photos in color or in black and white may be submitted via e-mail. The NYSACAC Newsletter staff reserves the right to use, edit, or crop photos. Photos may be used for a specific issue or archived for future use. Not all photos may be published.

Advertisement Submissions

All advertising must be of professional relevance to NYSACAC members. NYSACAC reserves the right to refuse advertisements at any time. Advertise with NYSACAC.

Suggested topics include:

- Journal Articles and Book Reviews: analyses on current subjects and books
- Resources and Tips: tools, ideas, and more for counselors and advisors
- Innovations: best practices, visionary/imaginative collaborations, exhibits, programs or other services that are potential precedents for others
- Event Highlights: highlights, social experiences/activities, and knowledge/lessons learned at college fairs, national fairs, workshops, seminars, Camp College, and other professional development events
- Important Dates: upcoming college fairs, national fairs, announcements of workshops, seminars, programs, grant deadlines, professional forums, etc.
- Congratulations: Includes institutional and personal awards, announcements of members who are promoted or taking new positions or institutions, grants received, and any project that should be congratulated by other members
- Job Announcements: free for institutional members; non-members- \$200 for first 50 words.
- Committee Updates and Activities: reports from the Executive Board, Camp College, CBO and Opportunity Programs, College Fair, Coming Together, Government Relations, Membership, Professional Development, Scholarship, School-College-CBO Relations, Technology, Summer Institute, and more.

Responsibilities of the Chair/Co-Chairs

Solicit committee members to include geographic representation, high

- school and college, from both public and private sectors. A member from the Technology Committee will serve as a liaison to the Newsletter Committee.
- Design a newsletter template. All issues include a "President's Corner" article, State Conference update, and editorials on counselor related issues. Each issue will have additional articles from committee chairs as necessary.
- Submit reports to respective VP prior to board meetings as determined by the yearly board calendar.
- Maintain and update detailed policies and procedures that include a list of important items that need to be taken care of each month.
- Hire student interns to interview members and draft articles based on the interviews.
 - Produce three newsletters annually. Steps include:
 - 1. Assign topics to committee members for information gathering.
 - 2. Gather relevant advertisements.
 - 3. Edit all articles.
 - 4. Design the newsletter and post it to the website.
 - 5. Collaborate with the Technology Committee to distribute accordingly.

Responsibilities of Committee Members

- Contribute one or two items per newsletter either through writing or soliciting articles from members.
- Edit articles for publication as assigned by co-chairs.

Nominating Committee, Elections and Awards

Contact: nominating@nysacac.org

Charge

The Nominating Committee reviews the nominees for open elected positions each year and presents the yearly slate for annual elections. The committee also reviews and selects eligible nominees for annual awards for which they are nominated.

Procedures

- Nominating Committee members must be members of NYSACAC in good standing and currently employed full-time in the college admission counseling profession.
- Committee members serve for a maximum term of three years, including the Immediate Past President, who serves the first year as Nominating Committee Chair and the second two years as a committee member.
- Vacancies are filled through appointment by the Immediate Past President.
- The committee position held by a Past President who has fulfilled their term on the committee is replaced by the incoming Immediate Past President.
- In the event of committee member resignation or disqualification, the Immediate Past President appoints an eligible member of NYSACAC as an interim replacement for

- the preexisting term.
- Nominating Committee members may not serve consecutive terms and are required to have prior experience on the NYSACAC executive board.
- The President-Elect, President and Executive Director will serve as ex-officio members.

Elections and Awards

- The Immediate Past President coordinates communication to current members soliciting nominations for elected positions and awards, typically in the fall or winter of each year.
- The Nominating Committee reviews and approves a slate of nominees to the Executive Board for approval. The approved slate is placed on the ballot and voted on by the general membership, typically in the late winter of each year.
- The Nominating Committee reviews nominees for annual awards and selects award recipients from the nominations, preferably in the award category they were nominated for.
- The elections are completed prior to the annual conference, where results are shared, and awards are presented.
- All officers assume their new position and duties following the annual conference, including the Presidents.

Professional Development Committee

Contact: professional.development@nysacac.org

Charge

The charge of the Professional Development Committee is to develop regional forums for professional issues and trends.

Responsibilities of the Chair/Co-Chairs

- Plan several winter and spring professional development forums in Regional Representative areas throughout New York State.
- Represent current issues and trends in the profession as well as areas of professional development suggested by the membership. Forums should address issues related to both the college admission and school counseling professions.
- Continue outreach efforts to secure either new or returning site locations.
- Meet with site coordinators via e-mail and telephone on a regular basis from September through completion of the regional forum event.
- Act as resources for site coordinators throughout the planning and implementation of the forums.
- In coordination with Media and Marketing committee design and prepare the invitation and mail in a timely manner.
- Work with Member Relations co-chairs to secure appropriate mailing lists from professional organizations across the state.
- Submit regional forum announcement in winter issue of NYSACAC newsletter;

- submit highlights in spring issue.
- Work with the Chief Representative to coordinate a Regional Representative presence at each location.
- Prepare summary report and overall evaluation for each program. Submit reports to respective VP prior to board meetings as determined by the yearly board calendar.
- Maintain and update detailed policies and procedures that include a list of important items that need to be taken care of each month.

Responsibilities of Committee Members

- Act as site coordinators at forums.
- Select date for each event.
- Secure appropriate speakers.
- Coordinate correspondence with invited guests.
- Coordinate logistics, including food, parking, information packets which should include membership forms (code them with site location and PDF year in order to track future memberships that occur as a result of the event).
- Submit evaluation packet summary at conclusion of event.

Scholarship Committee

Contact: scholarship@nysacac.org

Charge

The charge of the Scholarship Committee is to oversee the annual scholarships and to ensure the timely and fair disposition of scholarship funds. The committee is charged with publicizing and soliciting applications and making decisions based on the applicants' responses. It is also the responsibility of the committee to distribute the scholarships and follow up with recipients to ensure the scholarships are received.

Responsibilities of the Co-Chairs & Committee

- Coordinate the application, delivery and selection process for the scholarships.
- Review the application forms to ensure accurate representation of the rules and requirements for applicants.
- Select scholarship recipients with the goal of regional distribution.
- Distribute the award letters to the recipients' campus.
- Follow up with scholarship recipients to make sure their scholarship was received.
- Submit reports to respective VP prior to board meetings as determined by the yearly board calendar.
- Submit an article to the fall Newsletter about the scholarship recipients.
- Maintain and update detailed policies and procedures that include a list of important items that need to be taken care of each month.

School-College-CBO Relations Committee

Contact: school.college.relations@nysacac.org

Charge

This committee will facilitate the relationship and dialogue between secondary school, community-based organization, and college admission professionals. The focus of the committee is to encourage robust participation in professional development activities sponsored by NYSACAC. As part of an ongoing effort, the committee will promote the benefits of NYSACAC membership to all eligible professionals as well as to emerging members via graduate school counseling and higher education programs in New York State. The committee will work collaboratively with all committees, particularly professional development, and membership, to meet NYSACAC organizational goals.

Responsibilities of the Co-Chairs

- Recruit and lead a committee of dedicated secondary school, community-based organization, and college admission professionals representing the diverse regions of New York State.
- Contribute to a minimum of two NYSACAC newsletters during the academic year.
- Facilitate customized regional conversations/meetings among secondary school, community-based organization, and college admission professionals.
- Promote NYSACAC-sponsored events including forums, Summer Institute, Winter Institute, and the annual conference.
- Conduct at least 1 Fall and 1 Spring program for students for navigating their future post-graduation. The Fall program is geared towards juniors and seniors, and the Spring program will be open to all grades.
- Conduct monthly meetings with entire committee and separate monthly meetings with Co-Chair.
- Submit reports to respective VP prior to board meetings as determined by the yearly board calendar.
- Maintain and update detailed policies and procedures that include a list of important items that need to be taken care of each month.

Summer Institute

Contact: summer.institute@nysacac.org

Charge

The charge of the Summer Institute Committee is to provide an educational forum for new school counselors, CBO counselors, college counselors and college admissions counselors. The Institute is an intensive, experiential based program that brings new and experienced counselors together with seasoned mentors to grapple with a wide range of admissions counseling issues. Through lectures, workshops, case studies, round table discussions and mentor group meetings, participants share expertise, develop creative approaches to challenges and tackle ethical issues. The Institute is managed and executed through the

volunteer efforts of a dedicated Planning Team, which includes Co-Chairs (2), Curriculum Director, Onsite Coordinator, Publicity Director, and Lead Mentor.

Responsibilities of the Chair/Co-Chairs

- Serve as liaison between the Summer Institute's Planning Team and the Executive Board of NYSACAC.
- Prepare and administer the budget for the Institute.
- Select new members of the Team (with other members' input) and new mentors from nominations.
- Assist the Curriculum Director in recruiting presenters and overseeing communication with workshop presenters before and after the program.
- Prepare agendas, schedule and lead Planning Team meetings.
- Prepare and present an annual report on the Summer Institute to the NYSACAC Executive Board.
- Fulfill a four-year term, one for training and three on staff, for the full Summer Institute, which traditionally occurs in the beginning of August, Monday through Friday.
- Maintain all records of the Institute.
- Submit articles regarding the Summer Institute for the NYSACAC newsletter.
- Submit reports to respective VP prior to board meetings as determined by the yearly board calendar.
 - Maintain and update detailed policies and procedures that include a list of important items that need to be taken care of each month.

Responsibilities of the Planning Team

- Play a critical role in setting the agenda and tone of the Institute.
- Help promote overall awareness of the Summer Institute.
- Attend planning team meetings and participate in planning conference calls.
- Develop curricular philosophy and implementation of curriculum, which includes ethics cases, case studies, role-playing skits and setting schedule for the Institute.
- Assist the Co-Directors with recruiting, selecting, and advising mentors and workshop presenters.
- Update, review, and compile the Summer Institute materials for participants, mentors, and planning team.
- Help coordinate mentor meetings during the Institute.
- Develop the Institute's evaluation format, compile results, and use it as a basis for changes in the Institute.
- Provide evaluation feedback to workshop presenters.
- Write thank you notes to mentors and presenters of the Institute.
- Fulfill a four-year term, one for training and three on staff, for the full Institute, which traditionally occurs in the beginning of August, Monday through Friday.
- Participate in all Institute activities.

- Develop and update the Summer Institute promotional content and registration forms and distribute to members and affiliated groups.
- Select and purchase mementos for mentors and workshop presenters.
- Work in liaison with the site staff to ensure the smooth operation of the Summer Institute.
- Assist Co-Directors in the pre-Institute workshop for mentors.

Technology Committee

Contact: technology@nysacac.org

Charge

The charge of the Technology Committee is to manage the NYSACAC website, help maximize communication and service to various constituencies, and identify and implement new ways to use technology in support of other committees.

- Look at the overall view of NYSACAC as it is presented on the web.
- Identify and implement innovative website functions.
- Continually update the NYSACAC web. Communicate with other committees to solicit website changes.
- Work with membership and other committees to create online forms.
- Work with membership to maintain contact database.
- Regularly check technology@nysacac.org email account.
- Submit reports to respective VP prior to board meetings as determined by the yearly board calendar.
- Maintain and update detailed policies and procedures that include a list of important items that need to be taken care of each month.

Winter Institute

Contact: winter.institute@nysacac.org

Charge

The charge of the Winter Institute Committee is to provide an educational forum for new school counselors, college counselors and college admissions counselors. The Institute is a one-day intensive program that brings new school/CBO/college counselors and admissions professionals together for networking and discussion with seasoned professionals. Through lectures, workshops, and round table discussions, the mentors guide discussions with the participants and share their expertise to provide a foundation of knowledge in topics that touch on all aspects of the profession. The one-day professional development event is designed to complement other NYSACAC opportunities (such as Summer Institute) and provide another opportunity to support new school counseling and admissions professionals and assist with building support networks.

Responsibilities of the Chair/Co-Chairs

• Select presenters and topics for each year ensuring that presentations are topical and are applicable to all audience members.

- Prepare and administer the budget for Winter Institute.
- Select host sites that are strategic and encourage maximum attendance.
- Promote the Institute by managing all communication plans to encourage maximum attendance.
- Maintain all records for Winter Institute.
- Conduct participant and presenter surveys at the conclusion of each event. Use data to influence decisions for the following year.
- Submit reports to respective VP prior to board meetings as determined by the yearly board calendar.
- Submit an article for the spring newsletter that recaps Winter Institute.
- Maintain and update detailed policies and procedures that include a list of important items that need to be taken care of each month.